

The Open University of Sri Lanka
Master of Business Administration in Human Resource Management
Final Examination September 2020
MCP2140/ MSP9340 - Human Resource Information Systems



**Duration Three (3) Hours** 

Date: 5th September, 2020

Time: 9.30 am to 12.30 pm

# **Instructions:**

- Answer any FIVE questions
- Illegible handwriting is liable to lose marks.
- This question paper has seven questions in two pages.

#### Question 1

- i. Explain the use of Human Resource Information Systems (HRIS) at operational, tactical and strategic
   level of the organization with appropriate examples. (10 Marks)
- ii. How has the use of Human Resource Information System (HRIS) evolved over the last two decades? (10 Marks)

(Total 20 marks)

#### Question 2

- i. HR software as a service (SaaS) implementation is becoming very much popular compared to on premise implementations. Explain reasons for this change, highlighting benefits a company could gain out of SaaS implementations. (10 Marks)
- ii. Describe the importance of doing a detail need analysis when designing the new HRIS.

(10 Marks)

(Total 20 marks)

#### Question 3

i. HR analytics play a vital role in managing people in a very competitive environment. Explain the role of HR analytics in making critical HR decisions with respect to your organization.

(10 Marks)

ii. When evaluating vendor offerings for a HRIS, what are the key factors that will help your firm determine the best HRIS to acquire? (10 Marks)

Total 20 marks)

### Question 4

- i. Explain how gamification can be used at HR to support critical HR functions like learning and employee engagement. (10 Marks)
- ii. Innovation and change are critical for a successful HR system implementation. Explain this in detail with appropriate examples. (10 Marks)

(Total 20 marks)

### Question 5

- It is always very challenging to implement an HR information system successfully within an organization. Explain these challenges and solutions to overcome these challenges for a successful system implementation. (10 Marks)
- ii. Explain how you will use technology at performance appraisal function. What are the advantages of using online performance appraisal system? (10 Marks)

(Total 20 marks)

### Question 6

i. "It is very much critical to re-visit current HR processes and re-design when implementing a HR information system". Explain this statement in detail with appropriate examples.

(10 Marks)

ii. Explain the project life cycle for a Commercial off the Shelf (COTS) HR system implementation project. (10 Marks)

(Total 20 marks)

## Question 7

- i. "People management function is radically changing with SMAC (Social, Mobility, Analytics and Cloud) factors." Explain this statement in detail with appropriate examples. (10 Marks)
- ii. Discuss the impact of Enterprise Social Networks for your organization and explain how it is going to support in attracting and retaining young generation (digital natives). (10 Marks)

(Total 20 marks)

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