

THE OPEN UNIVERSITY OF SRI LANKA
DEPARTMENT OF SOCIAL STUDIES
MA IN DEVELOPMENT STUDIES AND PUBLIC POLICY – LEVEL 9
FINAL EXAMINATION 2022/2023
DSP9314 – DEVELOPMENT PROJECT MANAGEMENT



Date 17.06.2023

Time: 09.30 a.m.

Answer any five of the eight questions. All questions are equally weighted, and answers should be well-written and legible.

1. "Development as it has been pursued in the last fifty years was poorly conceived and narrowly defined". Identify and describe the major concepts and theoretical principles found in the works of **two** of the following: Amartya Sen, Denis Goulet, Dudley Seers, John Maynard Keynes and Raul Prebisch.
2. What were the procedures followed in national policy development and planning framework for the identification of development projects by the government of Sri Lanka during the period of 2000 - 2019?
3. Define Sri Lankan Country Safeguard System and its application in foreign funded projects to address adverse social and environmental impacts from project activities.
4. Define the process in a Project Cycle Management and identify its phases and key actions to be taken by the project proponent during each phase.
5. Identify the steps and four analytical tools used in the Design and Monitoring Framework (DMF) and provide few examples in real project situations.
6. Demonstrate how a range of techniques can be applied to conduct project feasibility studies and express your views on limitations of using each technique.
7. Describe the established procedures of project appraisal and approval for a donor funded project. Explain with reference to key roles and responsibilities of both the funding agency and the relevant government organizations.
8. Discuss the most important challenges in carrying out project monitoring and evaluation studies. Support your argument/s with a sample of project monitoring studies and project completion reports.