



**THE OPEN UNIVERSITY OF SRI LANKA**  
**DEPARTMENT OF SOCIAL STUDIES**  
**MA IN DEVELOPMENT STUDIES AND PUBLIC POLICY - LEVEL IX**  
**FINAL EXAMINATION – 2023/2024 (2<sup>nd</sup> Semester)**  
**DSP9314 – DEVELOPMENT PROJECT MANAGEMENT**

**DURATION: THREE HOURS (03 HOURS)**

**Date: 10.11.2024**

**Time: 1.30 p.m. - 4.30 p.m.**

**Instructions:**

- There are nine (09) questions in this paper.
- Answer any five (05) questions.
- Each question carries 20 marks.

1. What is a development project, and what are its key characteristics? Discuss how these characteristics differentiate development projects from other types of projects.  
(20 marks)
2. Analyze the national development policy plans of Sri Lanka using relevant case studies. Choose two key development plans from different periods and critically evaluate their design, implementation, and outcomes.  
(20 marks)
3. Discuss the key steps involved in conducting an Environmental Impact Assessment (EIA). Explain the significance of each step in ensuring sustainable development and minimizing environmental harm.  
(20 marks)
4. Critically analyze the phases of Project Life Cycle Management in development projects, focusing on the initiation, planning, execution, monitoring and controlling, and closure stages.  
(20 marks)
5. Examine the role of analytical tools in the Design and Monitoring Framework (DMF), focusing on problem analysis and stakeholder analysis.  
(20 marks)

6. Explain the importance of financial, technical, operational, and environmental feasibility assessments in determining the viability of a project.

(20 marks)

7. Analyze the processes of project appraisal and approval in development projects.

(20 marks)

8. Discuss the importance of monitoring and evaluation (M&E) in development projects. Explain how effective M&E contributes to project success by enhancing accountability, learning, and decision-making.

(20 marks)

9. Write short notes on **any four (04)** of the following.

a) Amartya Sen's critique of traditional development approaches

b) The Accelerated Mahaweli Development Program

c) Logical Framework Approach (LFA)

d) Project Management Body of Knowledge (PMBOK)

e) Cost-Benefit Analysis (CBA)

(5 x 4 = 20 marks)

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