

THE OPEN UNIVERSITY OF SRI LANKA
DEPARTMENT OF SOCIAL STUDIES
MA IN DEVELOPMENT STUDIES AND PUBLIC POLICY - LEVEL IX
FINAL EXAMINATION -2024/2025 (2nd Semester)
DSP9314 - DEVELOPMENT PROJECT MANAGEMENT



DURATION: THREE HOURS (03 HOURS)

Date: 31.08.2025

Time: 1.30 p.m. – 4.30 p.m.

Instructions:

- There are nine (09) questions in this paper.
- Answer any five (05) questions.
- Each question carries 20 marks.

1. Define Development Project Management and explain how historical perspectives and critiques (e.g., Amartya Sen, Denis Goulet) have influenced contemporary project management practices.
(20 marks)
2. Evaluate the role of Sustainable Development Goals (SDGs) in shaping development projects in Sri Lanka. Use relevant case studies to support your arguments.
(20 marks)
3. Discuss the importance of Environmental and Social Safeguards in development projects. Explain how failure to address these safeguards can lead to negative outcomes, citing examples from international or Sri Lankan contexts.
(20 marks)
4. Explain the Project Cycle Management (PCM) approach in detail. Discuss how each phase; Identification, Formulation, Appraisal, Implementation, Monitoring & Evaluation, and Completion contributes to project success.
(20 marks)
5. Describe the Design and Monitoring Framework (DMF). Illustrate the steps and analytical tools (problem analysis, stakeholder analysis, objectives analysis, strategy analysis) with practical examples.
(20 marks)

6. Analyze the strengths and limitations of various feasibility study techniques such as Cost-Benefit Analysis, Financial Analysis, and Risk Analysis in development projects.

(20 marks)

7. Discuss the process of project appraisal and approval for donor-funded development projects. Highlight the roles of government agencies and funding organizations.

(20 marks)

8. Critically examine the challenges in Monitoring and Evaluation (M&E) of development projects and propose strategies for overcoming them.

(20 marks)

9. Write short notes on **any four (04)** of the following.

a) Logical Framework Approach (LFA)

b) Project Risk Management in Development Projects

c) Integration of SDGs into Project Planning

d) Role of Stakeholder Analysis in DMF

e) Social Impact Assessment

(5 x 4 = 20 marks)

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