

THE OPEN UNIVERSITY OF SRI LANKA
POST GRADUATE DIPLOMA IN EDUCATION
FINAL EXAMINATION (SECOND SEMESTER)- 2006/2007
ESP 1108 – EDUCATIONAL MANAGEMENT



DURATION : THREE (03) HOURS

DATE : 01.12.2007

TIME : 9.30 a.m. – 12.30 p.m.

ANSWER ALL THE QUESTIONS IN PART I AND ANY THREE QUESTIONS FROM PART II.

PART I

01. “The functional level Management and Administration resemble the two sides of a coin”. Briefly comment.
02. What is the main concept in the Management theory introduced by Peter Drucker? State three (03) roles of the manager as stated by Drucker in his theory.
03. Coordination and Motivation are two main components of an element of the management process. Explain that element of the management process briefly.
04. State an important step taken under the Educational Reforms of 1984 in decentralizing educational management. Briefly explain the reasons for taking that step.
05. “The knowledge of financial management is essential for a school principal”. Briefly comment.
06. State five (05) aspects, which should be considered by Zonal Education officers when they engage in school supervision.
07. Briefly explain three (03) characteristics of instructional leadership of a principal.
08. Briefly describe the role of “subject coordinator” in a IAB school.

PART II

09. Various management theorists were interested in different styles of management.
- i. Name two different styles of management.
 - ii. Describe the management grid presented by Robert Blake and Jane Mouton.
 - iii. Place your school principal at a suitable place in the management grid and give reasons for your placement.
10. "Although Sri Lanka is a small country, its' school education system is very complicated". Comment.
11. Write short notes on any three of the following:
- i. Teacher as a resource manager.
 - ii. School Management Board.
 - iii. Motivation of school teachers.
 - iv. Management issues in grade 1 school admissions
 - v. Human resources of school education system in India.
12. Imagine that you are asked to prepare a project report, on setting up a one month management training programme for twenty, type-3 school principals who never had any management training before. Write a report including the following:
- a. Objectives of the programme.
 - b. Content outline with the time frame.
 - c. Teaching methods
 - d. Assessment criteria
 - e. Resources required.

13. Max Weber was a classical organization theorist.
 - i. Identify his theory and explain its features.
 - ii. Discuss Weber's views on the following
 - a. Organization
 - b. Power
 - c. Authority.

14. In the Sri Lanka educational scenario, the following are becoming crucial issues and have created an unhealthy situation:
 - a. Small schools are struggling to exist.
 - b. Big schools are unable to cater to the demand.

Analyze these issues focusing on the following:

- i. A description of the issues
- ii. Reasons for the situation
- iii. Suggestions to improve the situation.

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